



Steve Lindo, Principal, SRL Advisory Services



Joe Pimbley, Principal, Maxwell Consulting

Audio via Internet, select "Mic & Speakers" under Audio pane.

- Audio via telephone, use number on receipt or reminder e-mail.
- For technical assistance contact Citrix 1-888-259-8414
- Submit question via pane on right or on twitter y @PRMIA, # ???

Safer Banks: Dream or Possibility?

Banks Which Don't Have the Power to Disrupt Economies, Need Government Subsidies or Taxpayer Bailouts

This material is the intellectual property of the presenter and shall not be reproduced or used without expressed written permission

AGENDA

- ♦ Current State of Banking
- ♦ Business Failures
- ♦ Banking Risk
- ♦ History of Banking
- ♦ Central Banks, Regulation of Banks, Lending & Inflation
- ♦ Fixing Banking

PRM

- 1. Which industry sector most accurately describes the one you work in?
 - a. Banking
 - b. Non-bank financial services
 - c. Government/Regulator
 - d. Academic
 - e. Other

Current State of Banking

- ♦ Fail frequently and taxpayers "must" support
- Existence of regulation sensible due to the government liability ("moral hazard")
- ♦ But regulation to "prevent" failures is intrusive, expensive, and ineffective (eg, former CEO BB&T)
- Failing, weak, or zombie banks reduce lending which decreases money supply => deflation

Current State of Banking

Observations of Several Sources:

- Admati and Hellwig (Bankers' New Clothes) claim banks need much more equity
- Mismatch of assets and liabilities is historical mistake (risk management principle)
- Regulation has failed and will fail see Sheila Bair Bull by the Horns – purported capital models are entirely wrong; regulators are "trapped"
- Calomiris and Haber (Fragile by Design) argue that banks are "political bargains" between government and bankers

- 2. Which one of the following statements most accurately describes your opinion of the current state of banking?
 - a. It is just a passing phase in the long history of a storied business sector
 - b. It is undergoing far-reaching changes in reaction to extraordinary events
 - c. It is carefully orchestrated by stakeholder groups in order to perpetuate their roles and influence

Business Failures

- Hundreds of thousands of businesses fail annually in the U.S. (roughly 30 million total)
- * "Ingenious" (?) aspect of capitalism: threat of failure prods companies to keep customers happy
- Gov't does not save non-banks (GM and Chrysler aside), why try to prevent bank failures?
- Old J.P. Morgan version of capitalism quite different – competition ruinous to bondholders – form Trusts and monopolies

- 3. Which one of the following statements most accurately describes your opinion of banking failures?
 - a. Banking failures are an essential component of a healthy banking system

PRN/

- b. Market forces should decide which banks fail or survive, regardless of size or ownership
- c. For struggling banks, Government-led recovery and resolution is preferable to failure

Banking Risk

BANKS: Fail Frequently - RISKY !

Lehman Consolidated Balance Sheet (May 2008)

\$307 billion "Low Risk"	Assets	Liabilities	
\$4 billion Goodwill/ Intangible	\$639 billion	\$613 billion	
\$328 billion "Net Assets"		Equity	\$26 billion

Huge Leverage – Typical of Banks and Similar Financial Entities

Banking Risk

PRM

BANKS: Fail Frequently – RISKY !

Company/Bank	Total Liabilities (\$ billion)	Equity (\$ billion)	L/E	Date of 10-K
Citigroup	1,670	204	8.19	Dec-13
JP Morgan Chase	2,160	211	10.2	Dec-13
Goldman Sachs	833	78.5	10.6	Dec-13
Google	23.6	87.3	0.270	Dec-13
Intel	34.1	58.3	0.585	Dec-13
Procter & Gamble	70.6	68.1	1.04	Jun-13
Merck	53.3	49.8	1.07	Dec-13
Walmart	122	76.0	1.61	Jan-14
Target	28.3	16.2	1.75	Jan-14
JC Penney	8.71	3.09	2.82	Jan-14
Amazon	30.4	9.75	3.12	Dec-13
Kellogg Company	11.9	3.55	3.35	Dec-13
General Electric	520	131	3.97	Dec-13
United Parcel Service	29.7	6.47	4.59	Dec-13
Deere & Company	49.3	10.3	4.79	Oct-13
Campbell Soup	7.11	1.22	5.83	Jul-13
Clorox	4.17	0.146	28.6	Jun-13
American Airlines	45.0	(2.73)	NM	Dec-13
United Continental	33.8	2.98	11.3	Dec-13

Bank Leverage is Much Higher Than That of Other Corporate Entities

Safer Banks: Dream or Possibility? **Banking Risk BANKS:** Fail Frequently – RISKY ! The Value of Support: Bank Failure vs. Default Rates (1990-2012) Failure rates YE89-YE12 Bank failure Bank default Corporate default (Cumulative rate) 8 6 Δ 2yr 3yr 1yr 4yr 5yr Source: Fitch

Bank Failure Rate is DEFAULT Rate in the Absence of Government Rescue/Bailout

Banking Risk

PR

BANKS: Fail Frequently – RISKY !

Fitch Global Corporate Finance Average Cumulative Default Rates: 1990–2012

(%)	One-Year	Two-Year	Three-Year	Four-Year	Five-Year	10-Year
AAA	0.00	0.00	0.00	0.00	0.00	0.00
AA	0.03	0.03	0.07	0.13	0.19	0.19
Α	0.08	0.24	0.41	0.57	0.76	1.93
BBB	0.20	0.68	1.23	1.84	2.45	4.73
BB	1.05	2.80	4.46	5.97	6.91	11.55
В	2.02	4.79	7.24	9.50	10.52	11.60
CCC to C	24.88	31.87	35.59	38.32	36.84	43.75
Investment Grade	0.12	0.36	0.64	0.92	1.22	2.29
Speculative Grade	2.99	5.53	7.66	9.51	10.25	14.14
All Corporates	0.74	1.45	2.08	2.63	2.95	4.14
Source: Fitch.						

(Bank "Failure Rating" is Below Investment Grade)

- 4. Which one of the following statements most accurately describes your opinion of banking risk?
 - a. Market forces should determine how much leverage banks have
 - b. Banks need high leverage in order to be efficient
 - c. Banking can safely operate with higher leverage than other industry sectors

History of Banking

PRMIA



Deposits are Bank Debt with Daily Maturity Risky and Unstable ! "Run on the Bank"

History of Banking

- ♦ Bank Deposits are Debt Obligations of the Bank
- Depositors May Withdraw Funds at ANY TIME with NO Advance Notice
- Yet Banks DO NOT HOLD CASH or Reserves to Pay Depositors
- ♦ Bank Failures Always Begin with "Runs"

History of Banking

- Fractional Reserve Banking has Origins in 17th Century London (G. Selgin, *Those Dishonest Goldsmiths*)
- Depositors are Thus DEBT INVESTORS in the Bank and Have Risk to Bank Activities Yet Can Redeem at Par on Demand
- Walter Bagehot, Lombard Street a Description of the Money Market
- ♦ Government Deposit Insurance Not a Solution

PRN

- 5. Which one of the following core banking functions do you consider to be the most essential?
 - a. Safekeeping deposits
 - b. Facilitating payments
 - c. Making loans
 - d. Transforming deposits into loans

Central Banks, Regulation, Lending & Inflation

- Swedish Riksbank (1668) / Bank of England (1694)
 Formed as "Funding Arms" to Government
- Myth of "Central Bank Independence" Which is a Good Idea! – History's Theme is Government Destruction of the Country's Money
- ♦ Central Banks "Control the Money" Monetary Policy
- Central Banks Inspect and Regulate the "Private Banks" to Prevent Panics and Failures

Central Banks, Regulation, Lending & Inflation

- Fractional Reserve Bank Lending Increases the Money Supply (Common in Textbooks but Puzzling!)
- * "Money Supply" is Roughly "Currency + Bank Deposits" Held by Citizens and Companies
- Prices in the Economy Inflation and Deflation –
 Depend Directly on Money Supply, so Change in the
 Level of Bank Lending Pushes Prices Up or Down
- Capital Adequacy Requirement Encourages
 De-leveraging after Losses with Resulting Deflation
 as (Fractional Reserve) Bank Lending Falls

- 6. Which one of the following statements most accurately describes your opinion of the purpose of banking regulation?
 - a. Manage the nation's money supply
 - b. Establish safe and sound banking practices
 - c. Ensure that market forces operate effectively in the banking sector
 - d. Prevent and punish bank mismanagement

Fixing Banking

- ♦ "Reserve Requirement" → 100%
- ♦ Drastic Change, but Easy to Implement !
- Split Each Bank into "Bank A" and "Bank B"
- ♦ Bank Deposits "Completely Safe"

Fixing Banking FullReserveBanking.com

Full reserve banking is also known as 100% reserve banking

PRA

The Chicago Plan Revisited

Author/Editor:	Benes, Jaromir ; Kumhof, Michael
Publication Date:	August 01, 2012
Electronic Access:	Free Full text (PDF file size is 1,110KB). Use the free Adobe Acrobat Reader to view this

Narrow Banking

George Pennacchi

IBE Professor of Finance, University of Illinoi 61820; email: gpennacc@illinois.edu

Abstract

This review discusses the history of narrow bar involving narrow banks, and theory and empiri whether narrow banks should play a more pror financial system. Prior to the early-twentieth co to be much narrower than they are today. Com

practices, such as maturity transformat commitments, arose only after the crea the FDIC. My review of theory and en supportive of narrow bank reforms. M banking system could have huge advar hazard and reducing the overall risk an financial system.

Keywords

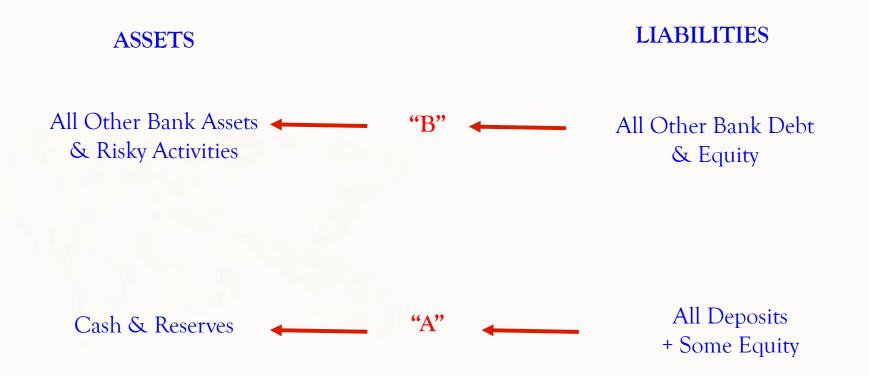
bank regulation, narrow banks, money companies, deposit insurance

JEL codes: G21, G28.

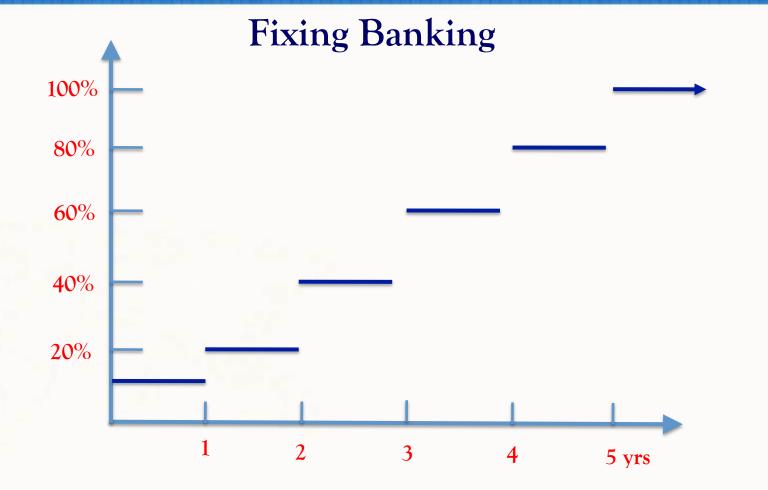
	Home	A collection of resources for anyone interested in this alternative monetary system.				
August 01, 2012	Definition					
<u>Free Full text</u> (PDF file size is 1,110K Use the free <u>Adobe Acrobat Reader</u> t		- Carl				
	Organisations					
g	Web resources					
	Papers	Some people dismiss Full Reserve Banking (the opposite of Fractional Reserve Banking) as a crazy system not taken seriously by any leading economists. This is entirely false. As recently as 2010, Mervyn King, the governor of the Bank of England, said in a letter to a full reserve banking supporter				
f Illinois, Champaign, Illinois	FAQ	You might be aware that I have said publicly that I think ideas in this spirit - such as those advanceded hus lohn Kay, containly marit serious consideration in the debate as				
	Fronting	BIBLIOGRAPHY				
row banks, reform proposals	oj	en, William R. "Irving Fisher, F.D.R., and the Great Depression." <i>History</i> f Political Economy 9 (1977): 560–87.				
l empirical evidence regarding		 Daly, Herman E. "The Economic Thought of Frederick Soddy." History of Political Economy 12 (1980): 469–88. Fisher, Irving. 100% Money. Rev. ed. New York: Adelphi Company, 1936. Fisher. Irving Norton. A Biblioeraphy of the Writings of Irving Fisher. New 				
ore prominent role in the ntieth century, US banks tended v. Common modern banking	Fish					
The University of Chicago		1. Stability. New York: Fordham Uni-				
		ashington, D.C.: Brookings Institu-				
Irving Fisher and the 100 Pe Author(s): William R. Allen	l <i>N.Y.</i> : Bard College, Jerome Levy					
Source: <i>Journal of Law and I</i> Published by: The University of		b. 2 (Oct., 1993), pp. 703-717 ree Society. Chicago: University of				
Stable URL: http://www.jstor.org/stable/725805		on: Elkin Mathews & Marrot, 1931.				
Accessed: 11/05/2011 08:22		on: George Routledge & Sons, 1934.				

Fixing Banking

PRN



Split Each Bank into "Bank A" and "Bank B"



PRM

Transition to 100% Reserve over Five Years Banks <u>Already</u> Have Excess Reserves

Fixing Banking

DEFLATION PROBLEM !

- Full Reserve Banking Decreases Money Supply
- Deflation Would be "Confusing" and Detrimental to Debtors
- Solution: "Quantitative Easing" to Maintain Price Level During Transition Period ONLY

Fixing Banking

PRML

ft.com > comment >	Sign out pimbley_mcd	Subscribe Your accoun	Search articles and quote	Search
Columnists			be for full to FT.com ►	
	Global Economy * Lex * Blogs - Letters Corrections Ot	Comment N	lanagement ≚	Life & Arts × Tools v
April 24, 2014 1:32 pm Strip private banks of their j		_	nare Clip Reprints	Print Email
Create money By Martin Wolf Author alerts •		Small's getting ugly		0 0
The giant hole at the heart of our market eq plugged	conomies needs to be	Look for value in small of Small op forward PE premium - 12 10 10	App - Outperformance of small caps over the following year S 30 20 10 10 10 10 10 10 10 10 10 1	
P rinting counterfeit banknotes is illegal, but creating interdependence between the state and the busines source of much of the instability of our economies. It co terminated.	ses that can do this is the	SHORT VIEW		
I explained how this works two weeks ago. Banks create their lending. In the UK, such deposits make up about 9 supply. Some people object that deposits are not money debts. Yet the public views the banks' imitation money a source of purchasing power.	7 per cent of the money but only transferable private	COLOR COLOR Small's getti ugly	g Bitcoin after the Bubble Changes at the Tosco board	7 53 N)

What Would Central Bank Buy in its QE? More Government Debt?!

- 7. Which one of the following statements most accurately describes your opinion of fixing banking?
 - a. Only radical reform can restore banking safety and economic usefulness to acceptable levels
 - b. The present wave of banking regulation will gradually restore banking safety and economic usefulness to acceptable levels
 - c. Market forces will ultimately dictate the future of banking

RECAP

- ♦ Banks Fail Frequently
- ♦ Choice of High Leverage and A-L Mismatch
- ♦ Gov't Support Due to Fear of Bank Failures
- ♦ Fractional Reserve Banking Ties Bank
 Lending (and Solvency and Health) to Full
 Economy
- ♦ Solution: Eliminate Fractional Reserve Banking and Do Not Rescue "Bank B"

Questions for the Presenter?

PRM

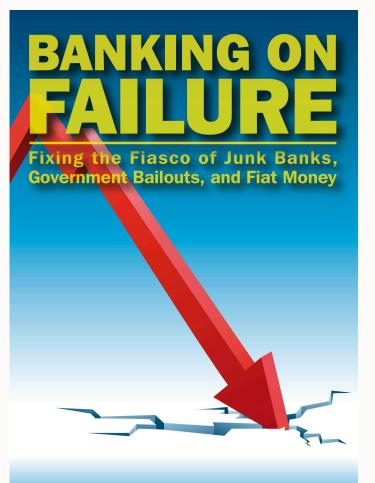


Send them via the Question Pane in the webinar utility panel on the right hand side of your screen

Kindle or print versions available at Amazon.com

http://www.amazon.com/Banking-Failure-Fixing-Government-

Bailouts/dp/069227426X



PRM

Joe Pimbley & Laurel McDevitt

PRMIA provides international industry thought leadership

We help you reach the pinnacle of your career with worldclass education & credentials We connect you to risk professionals around the globe

PRMIA

Thank you for attending this PRMIA Webinar!

E-mail webinars@prmia.org to request CPE credit immediately following the LIVE webinar